### 2020 Project Update

**Merced Campus**

*Finance & Capital Strategies Committee*
*Regents Meeting, November 15, 2017*

<table>
<thead>
<tr>
<th>2020 Project</th>
<th>1.2 million gross square feet (790,000 asf) LEED Gold campus expansion</th>
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</thead>
<tbody>
<tr>
<td>Update</td>
<td>Broke ground in 2016</td>
</tr>
<tr>
<td></td>
<td>First buildings open in 2018</td>
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<tr>
<td></td>
<td>Complete by 2020</td>
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<tr>
<td>Drivers</td>
<td>Physical capacity for 10,000 students</td>
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<td>Will increase access to the University</td>
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<tr>
<td>Schedule</td>
<td>Fall 2018: 712 beds, Dining, Parking</td>
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<tr>
<td></td>
<td>Fall 2019: Laboratories</td>
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<tr>
<td></td>
<td>Fall 2020: 988 beds, classrooms, recreation, laboratories, parking</td>
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</tbody>
</table>
Construction activity since last year shows scale of campus expansion

Simultaneous construction of 13 buildings and infrastructure is underway.

Progress can be followed online at merced2020.ucmerced.edu

Up to 400 construction workers are on site six days a week.
The buildings open in Fall 2018, Fall 2019, and Fall 2020

First Delivery Fall 2018
- 712 beds (590 beds in Housing 1B and 122 beds in Housing 1A)
- 20 classrooms (ranging from 24 to 90 seats each)
- 600-seat Dining Facility
- 940 Parking Spaces and infrastructure

Second Delivery Fall 2019
- Two laboratory buildings
- ~20 classrooms (ranging from 24 seats to a 299-seat lecture hall)
- Outdoor Recreation Field
- Infrastructure

Substantial Completion Fall 2020
- 988 beds (as built)
- ~30 classrooms (ranging from 24 to 45 seats each) and research space
- Recreation and Student Life Facilities
- 630 Parking Spaces and infrastructure
The first three buildings are scheduled to be occupationally ready prior to Fall 2018 academic year. Design work is also progressing for second and final deliveries.

Central Dining Facility
- 600-seats, 37,000 GSF
- LEED Gold
- 47% of construction is complete

Housing 1A/3B
- Four floors, 100,000 GSF
- LEED Gold
- 45% of construction is complete

Housing 1B
- 6 floors, 164,000 GSF
- LEED Gold
- 51% of construction is complete

Note: As of October 2017
Project Budget and scope is unchanged from what was included in Regents’ July 2016 approval

<table>
<thead>
<tr>
<th>Sources ($Ms)</th>
<th>Approved Funding</th>
<th>Drawn As of October 2017</th>
<th>Funds Remaining</th>
</tr>
</thead>
<tbody>
<tr>
<td>External Financing</td>
<td>600.00</td>
<td>116.41</td>
<td>483.59</td>
</tr>
<tr>
<td>Developer Funding</td>
<td>590.35</td>
<td>235.89</td>
<td>354.46</td>
</tr>
<tr>
<td>Campus Funds¹</td>
<td>148.13</td>
<td>14.30</td>
<td>133.83</td>
</tr>
<tr>
<td><strong>Total Funds</strong></td>
<td><strong>1,338.48</strong></td>
<td><strong>366.60</strong></td>
<td><strong>971.88</strong></td>
</tr>
</tbody>
</table>

- Developer has received monthly progress payments totaling $116.41 million, which represents 19% of the total progress payment commitment.

¹“Campus Funds” source includes a total of $56.6 million in State General Funds allocated to the campus in annual installments to cover eligible pay-as-you-go costs.
Governance structure provides oversight and input

**Project Owner**: Chancellor
  Dorothy Leland

**Board Chair**: Interim Vice Chancellor, Planning and Budget
  Veronica Mendez

**Project Owner's Advisor**: Associate Chancellor
  Ed Klotzbier

**Academics and Research**: Provost and Executive Vice Chancellor
  Thomas Peterson

**Asset Management**: Vice Chancellor Emeritus
  Michael Reese

**Legal**: Chief Campus Counsel
  Elisabeth Gunther

**Owner's Representative and Building Official**: Vice Chancellor, Physical Operations, Planning & Development
  Michael McLeod

**Student Life**: Vice Chancellor, Student Affairs
  Charles Nies

**Project Co-Sponsor**: UC Executive Vice President and CFO
  Nathan Brostrom

**ON-CALL ADVISORS**

- **University of California Office of the President Strategic Advisors**
  - Legal, Capital, Finance
  - Faculty: Gregg Camfield
  - Academic Senate: Susan Amussen
  - Schools: Deans Elizabeth Dumont, Jill Robbins and Mark Matsumoto
  - Research: Sam Traina
  - Finance: Romi Kaur
  - IT: Ann Kovalchick
  - Space: Margaret Saunders
  - Student Life: Brian O’Bruba
  - Public Safety: Chou Her

**PROJECT BOARD**

**Academics and Research**

- Provost and Executive Vice Chancellor
  Thomas Peterson

**Asset Management**

- Vice Chancellor Emeritus
  Michael Reese

**Legal**

- Chief Campus Counsel
  Elisabeth Gunther

**Owner's Representative and Building Official**

- Vice Chancellor, Physical Operations, Planning & Development
  Michael McLeod

**Project Co-Sponsor**

- UC Executive Vice President and CFO
  Nathan Brostrom

**PROJECT MANAGEMENT TEAM**

- **Operations & Maintenance Transition**
  Tibor Toth

- **Transition to Site Manager**
  Margaret Saunders

- **Lead Consulting Project Manager**
  Paul Mackintosh

- **Project Director**
  Fran Telechea

- **Interwest**
  Chief Building Official

- **Authority Having Jurisdiction (AHJ)**
  Fire

- **Contract Management**

- **Document Management**

- **Design Review Services**

- **Project Controls**

- **Project Manager 1 Housing and Dining**

- **Project Manager 2 Lab and Research**

- **Project Manager 3 Site Recreation**

- **UC Merced Facilities Management**

- **JCI (Johnson Controls) Interface**

- **O&M Systems**

- **Lifecycle Alignment**

- **Student Services Operations**

- **Retail Strategy**

- **Move Planning/Ramp-up**

- **Academic Operations and Governance**

- **Campus Operations**

- **Design Review Services**

- **Project Controls**

- **Project Manager 1 Housing and Dining**

- **Project Manager 2 Lab and Research**

- **Project Manager 3 Site Recreation**

- **Chief Building Official**

- **Fire**